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must be forbidden to approve parts which deviate in any way from the blueprints, or to make any decisions regarding allowances. The inspector must hold out the reject or stop production in the section when the reject has turned up. When inspectors and a foreman get together and decide what deviations are permissible inferior output is unavoidable.

The director and chief engineers must keep tabs on technical discipline in every phase of production and severely punish any violations.

Designers should concentrate on lengthening service of parts and increasing reliability. We must keep after certain designers who tend to rest on their laurels once a machine has gone into mass production.

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- 2 -

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